NWL Training Hub

Newsletter

w/c 26th May 2025

News and Updates

nwltraininghub.co.uk/events/

Follow us:



subscribe to our newsletter:

(scan or click the code)



to contact if you have any questions and how to apply. You can also view the flyer here

Coaching and Mentorship opportunity

Review and book all NWL Training Events:

If you are either a newly qualified GP, a Fellow, or an ARRS GP in North West London and are interested in being mentored, you can find out more about the programme on this page including who

Gynaecological Update Webinars

- 3rd June, 12:00—13:00 book here - 22nd July 12:00—13:00 book here

Gynaecological Update Webinars:

Delivered by: Dr Jeffrey Ahmed, Consultant Gynaecologist

Seasonal Immunisation Updates—additional dates added

- 23rd Sep 13:00—16:15 book here

- 18th Sep 13:00—16:15 book here

- 25th Sep 13:00—16:15 book here - 30th Sep 13:00—16:15 book here

This 3 hour online seasonal immunisation update is for all experienced Health Care Professionals; Nurses, Paramedics, Pharmacists, Nursing Associates, Pharmacy Techs and the non-registered workforce (which includes HCAs, HCSWs, Phlebotomists, receptionists etc) to deliver flu, pneumococcal, shingles, RSV and COVID vaccines. Objectives for this update can be found here.

Part 1: Gynaecological Bleeding: practical primary care management of PMB, HRT, HMB and more Part 2: Gynaecological Pain: practical primary care management of pelvic pain, endometriosis and more

- 28th May, 13:00—16:00 book part 1 here - 2 June, 13:00—16:00 book part 2 here

Microsoft Word & Excel Part 1 and 2

shine, if you know how to use them properly.

EOI for GP Practices to Support Foundation Trainee Pharmacists NWL The North West London Training Hub and NHSE WT&E are doing a small piece of work to support Foundation Trainee Pharmacists (FTP) based in Community Pharmacies to find supervision from a Designated Prescribing Practitioner (DPP) during their Foundation training programme. Any GP Practice that is able to help will be put in touch with a Community Pharmacy seeking support in the local area, to discuss how they may be able to help. There are currently pharmacies

looking for support in the following Boroughs: Brent, Ealing, C London (Westminster), W London (Kensington & Chelsea), Hammersmith & Fulham, Hounslow & Hillingdon.

Excel can be intimidating, and Word often gets dismissed as "just for boring letters." But both tools have powerful features that can save you time, boost your productivity, and make your work

The support from the GP Practice will be to supervise and support FTPs in their prescribing activities to total a minimum of 90 hours supervised practice. Please note some of the supervised activities can be delegated to other multiprofessional independent (non-medical) prescribers, with overall oversight from the named DPP.

Funding: There may be funding contributions available for the GP practice involved, this will be discussed between the interested practice and the community pharmacy and managed between those two entities. **DPP Requirements:**

• Independent Prescribing Qualification with active prescribing experience - Ideally the prescriber should have been prescribing for 2 years, although no minimum years as a prescribing practitioner are required to meet the required level of prescribing competence for FTPs. • Ideally the potential DPP would have completed an accredited DPP course and/or is an approved educator such as a GP Supervisor.

DPP Key Responsibilities: Provide clinical oversight and mentorship, ensuring safe and effective prescribing practice. • Conduct regular reviews and assessments of an FTP's prescribing competence.

Support the FTP to complete the sign off required as part of their foundation training.

Drop-in Sessions for APs Awaiting e-Portfolio (Supported) Route

• Registered healthcare professional - e.g. GP, Pharmacist, Nurse, Paramedic.

Further information about prescribing supervision and assessment within foundation pharmacist training can be found here. If your practice may be interested in supporting an FTP, can you please email - Jon Ord, ARRS Programme Officer - jonathan.ord1@nhs.net - by COP Wednesday 11th June 2025.

28th May, 13:00 –14:00 join here Meeting ID 358 706 521 997 Passcode: zw7Dh3zT - 27th June, 13:00 –14:00 join here Meeting ID: 388 073 589 981 Passcode: dY3895YT

• Influencing change

• Innovation in Practice

The day will feature:

THIS WEEK

Safeguarding Webinars

- 3 June 13:00—14:00 book here **NPS (New Psychoactive Substances)**

- 1 July 13:00—14:00 book here

- 11 June 13:00—14:00 <u>book here</u>

Womens Health Update Webinar - 20th June 2025 13:00—15:00 book here

Route. These sessions aim to offer guidance, answer questions, and help practitioners feel more confident to be able to prepare whilst awaiting the next steps in the process.

Register your interest by emailing: care@napc.co.uk of Primary Care View flyer here. The programme modules will include: A Population Health based approach to improving wound care outcomes in your community

London PCN Leaders Conference

• Identifying need and creating better joined up care

• Why effective integrated team working is essential • Leadership and creating the momentum for change

Lower Limb Wound CARE Programme

- Modules 1-3: 30th June, 09:30 -12:30 - Modules 4-6: 7th July, 09:30 -12:30

- 5th June 9:00—16:30 book here in person @ Glazier Hall, SE1 9DD This conference aims to unite Clinical Directors. GP Partners and Network Managers from across London for a day of learning, collaboration, and networking. It offers a valuable opportunity to engage with inspiring speakers, exchange ideas, and explore the future of Primary Care Networks in London.

experiences of Black women with breast cancer. The course explores the specific risk factors, challenges related to timely diagnosis, and the lived experience of Black women during the diagnosis process. It also addresses the social and cultural barriers to healthcare, using case studies to support GPs develop culturally sensitive and effective approaches to care

Diagnosing breast cancer in Black women – e-learning module

• Insightful keynote presentations from leading figures in healthcare.

• Networking opportunities to connect with peers and colleagues.

• Interactive sessions to exchange ideas and innovations.

- 3rd June 13:00—13:30 or 5th Jun 16:00—6:30 book here

NHS cervical screening programme webinar - 12 June 2025 12:00—13:00 register here The NHS cervical screening programme webinar will cover changes in respect of screening intervals for the 25-49 year cohort, digitalisation of invitation and result letters, HPV self-sampling, the transgender and non-binary opt-in workforce, as well as general updates from the Cervical Screening Administration Service (CSAS). Help your patients achieve type 2 diabetes remission

The internet, suicide and self-harm Free training webinar for practitioners - 28th May, 12:30—14:00 book here

A simple guide to referring patients to the NHS type 2 Diabetes Path to Remission Programme with Counterweight in North West London.

Drop-in Sessions for APs Awaiting e-Portfolio (Supported) Route - 28th May, 13:00 -14:00 join here Meeting ID 358 706 521 997 Passcode: zw7Dh3zT

NWL TH Training

NWL Training Hub Webinars

Please join our 1 hour Online Safeguarding webinars. A certificate of attendance will be provided

Greener Pharmacy Toolkit Webinar - 29 May, 19:00—20:00 book here

- Microsoft Outlook Power User Training Part 2—27th May, 13:00—16:00 book here

Safeguarding annual update. Book 1 or more session using the links provided below or here by selecting the date from the drop down. **Drug awareness**

when attending the FULL session this certificate can be counted towards your level 3

Young people, Families & Drug Use - 23 July 13:00—14:00 book here Cancer Red Flag Talks

This session will explore the key red flag symptoms that may indicate the presence of

Talk delivered by: Dr Lyndsey Williams, RMP Cancer Clinical for Ealing and Hounslow

cancer, Using the "C the Signs" framework to guide our discussion.

- 3rd June 9:00—15:30 & 17th June 9:00—14:30 book here

support learners to become outstanding nurses and midwives.

when there is sufficient demand for us to book new dates.

- 4th July 9:00—15:30 & 25th July 9:00—14:30 book here

Join us for the latest NWL webinar focused on key women's health topics relevant to primary care. We'll cover: Contraception, including IUC and IUS Menopause update

SSSA Foundation

SSSA Update

- 13th June 9:00—12:00 book here

- 18th July 9:00—12:00 book here

Refresher Interpreting ECG

Performing ECG Training

Travel Health Updates

conducted over 3 hours online.

- 15th July 13:30 –16:15 book here

- 21st August 13:00 –16:15 book here

- 7th October 13:00 –16:15 <u>book here</u>

Child Immunisation Updates

- 10th July 13:30 -16:45 book here

- 19th August 13:30 –16:45 book here - 11th September 13:30 -16:45 book here

- 4th June 9:00 -12:15 book here - 1st July 13:30 -16:45 book here

- 9th September 13:00 –16:15 book here

- 5th June 2025, 13:00 – 16:00 book here

- 23rd October 2025 13:00 – 16:00 book here

- 19th September 2025, 12:30 - 14:00 book here

This is a 2 day online SSSA Foundation training for registered nurses. You must attend both days to successfully finalise the training. By booking on this training you agree that you WILL attend both dates. This is a course for GPNs who have not completed any mentorship qualifications (e.g. ENB 998) in the past, and who are interested in supporting learners in practice.

This course is suitable if you have already attended mentorship preparation training (e.g. ENB

Enhanced Services

If all dates are fully booked for a training please join the waitlist, this allows us to know

This training is for GPs and ACPs who have already attended the interpreting ECG course only.

- 30th September 9:15 – 16:30 <u>book here</u> in person @ Harrow Baptist Church, HA1 1BA

This training is for HCAs. GPAs, pharmacists, nurses can attend if they require this training

This training is open to all trained Nursing and Pharmacist Immunisers. This training will be

Please note: Travel Health Updates for experienced practitioners only offering travel

This 3 hour online seasonal immunisation update is for all experienced Health Care

998). This update provides a refresher of the knowledge, skills and behaviours needed to

For queries about our NWL Training Hub webinars please contact nwl.traininghub@nhs.net

SSSA Training

Interpreting ECG - Foundation - 17th October, 9:00 to 16:00 book here in person @ Harrow Baptist Church, HA1 1BA This training is for GPs and ACPs only. Please be aware this is not a refresher.

immunisations already . This session does not cover seasonal vaccines. Find out more details about what is covered here. **Seasonal Immunisation Updates** - 4th June 13:00 -16:15 book here

Professionals; Nurses, Paramedics, Pharmacists, Nursing Associates, Pharmacy Techs and the non-registered workforce (which includes HCAs, HCSWs, Phlebotomists, receptionists etc) to

deliver flu, pneumococcal, shingles, RSV and COVID vaccines. Objectives for this update can be

This updates for experienced practitioners (usually nurses, nursing associates and pharmacists)

This face to face session has been developed to allow learners the opportunity to practice their

- 2nd July, 9:00—14:00. book here in person @ Cuckoo Lane Health Care Practice, W7 1DR.

This training is for Nurses, HCAs & Phlebotomists. HCAs & Phlebotomists need to have a Care

perform phlebotomy on babies and children from 2 years, and identify the underlying issues in

The aim of this course is to provide the underpinning knowledge and basic skills to safely

Assessment on 12th August 2025, you must attend both days to finalise course.

Certificate. Full eligibility criteria can be found at the above booking link.

paediatric Phlebotomy. e.g. consent, restraint, distraction and environment.

- 12th June 9:15 – 16:30 book here in person @ Harrow Baptist Church, HA1 1BA - 2nd October 9:15 – 16:30 book here in person @ Harrow Baptist Church, HA1 1BA

The course is for experienced HCSWs who will be assisting with diabetes reviews.

- 12th August 9:15—16:30 <u>book here</u> in person @ Harrow Baptist Church, HA1 1BA

already delivering child immunisations. **Adult Phlebotomy** - 28th August, 9:15 – 16:30 book here in person @ Harrow Baptist Church, HA1 1BA - 30th October 9:15 – 16:30 book here in person @ Harrow Baptist Church, HA1 1BA

skills on high quality simulated arms.

Paediatric Phlebotomy

Advanced Diabetes Course For GPNs and Pharmacists – you must have attended the foundation course before attending this advanced course. GPs – please be sure to provide a summary of your diabetes related work undertaken. Express

Diabetes Foot Care Training

Wound Care Training

correctly

update.

your interest here

- 13th November 9:15—16:30 book here in person @ Harrow Baptist Church, HA1 1BA This training is for HCSWs/HCAs who will be expected to undertake simple wound care procedures. This training is for HCAs with Care Certificates. GPN Trainees can attend and new to practice nurses can attend **Advanced Wound Care Training** - 4th September 9:15 - 16:30 <u>book here</u> in person @ Harrow Baptist Church, HA1 1BA

This session is aimed at HCAs who have some basic knowledge and experience of would care and

wish to extend their skills to be able to perform suture and staple removal and take a swab

This update is for Registered Nurses, GPs, registered Physician Associates, Nursing Associates

who are registered with the NMC or registered paramedics working in GP practices, who have

completed their cervical sample taking training in the past and who require the three yearly

- 24th June, 9:30—12:30 book here in person @ Harrow Baptist Church, HA1 1BA

- 14th June 8:45—16:30 book here in person @ St Stephens Centre, SW10 9NH

This course is for GPs & Nurses, ANPs, PAs. SRH Essentials a course suitable for:

- 24th June, 13:30—16:30 book here in person @ Harrow Baptist Church, HA1 1BA - 28th November, 9:00—12:00 book here in person @ The Irish Cultural Centre, W6 9DT - 28th November, 13:00—16:00 book here in person @ The Irish Cultural Centre, W6 9DT This course is for GPs & Nurses only. PAs who have been doing cervical screening smear for longer than a year can attend.

sexual and reproductive health

SRH Essentials

training in this area

Cervical Sample Taker Update - 6th June 9:00—13:00 book here

- 10th September 9:00-13:00 book here

Ring Pessary Foundation course

2-Day Introduction to Contraception - 3rd & 10th June, 09:30—16:00 book here (you are booking for both days) This course is for nurses, qualified NAs, paramedics and GPs. This is an opportunity for qualified staff who are new to practice and to get an overview of all contraceptive methods. It is also suitable for staff who have completed a contraceptive course before and want a full update on contraception.

• Primary care practitioners recently moved into the role and who have little or no experience in

• Those who have been working in primary care but have only undertaken a small amount of

This course is for nurses and GPs who have previously attended the contraception foundation training and who give care to women in relation to contraception. **NEW To Anticoagulation Training** - 27th June 9:30—12:30 book here This training is for Nurses, Nursing Associates, Health Care Support Workers, Pharmacists and GP's. Anyone with a role in the monitoring of anticoagulation therapy

This Training is for staff who are **new** to monitoring. **Anticoagulation Update Training** - 27th June 13:30—16:30 book here

Contraception Update Training

- 15th July, 9:00—13:00 book here

This training is for Nurses, Nursing Associates, Health Care Support Workers, Pharmacists and GP's. Anyone with a role in the monitoring of anticoagulation therapy. This training is an update for staff who are **not** new to monitoring.

2 or 4 Day Coaching Course

ARRS Training Offers Open to ARRS Social Prescribing Link Workers, Care Coordinators and Health & Wellbeing NWL Training Hub is supporting further new recruitment of the Personalised Care roles by funding a DES required PCI coaching course – either the 2 day or 4 day course dependant on the

This course is now open to any ARRS clinical staff including Pharmacists, Paramedics, Physician

Staff who wish to attend must either complete the EoI or email Jon Ord with your: Name, Email,

Associate, Pharmacy Technician, Nurse Associate & Advanced Clinical Practitioners.

Staff who wish to attend must either complete the EoI or email Jon Ord with your: Name, Email, Role, GP Practice, PCN, Borough, Employer.

Pitstop Foundation Level Diabetes Course

Role, GP Practice, PCN, Borough, Employer.



Thank you from the NWL Training Hub Team

Knowledge and Library Resources for GP and Practice Teams <u>Greener NHS – Resources for a more sustainable NHS</u> **Survival Toolkit**

Multi-professional Supervisor Course Application form

Expressions of Interest forms

arranged.

Forms can all be found here

Supervisor courses

GP Supervisor Course Application form

Supported Return to Training

• An opportunity for Q& A's

Primary Care Systems Training Schedule

with Counterweight in North West London.

Podcast Learning Library Primary Care Resources

GP Resources Webinar Recordings

Each session aims to: • Share valuable insights and practical case studies Highlight updates from leading experts in the field • Promote the exchange of good practice and discussion on high-profile topics

Time for Change: Webinars in 2025 - Genie Programme - Autism and Apprenticeships: This is my story - 3rd June 2025 <u>Click here to book</u> **Polypharmacy Action Learning Set Cohort 24** - 4 & 18 June, 2 July 2025, 9:30 - 12:15 book here The aim is to help GPs, Pharmacists and other Healthcare Professionals who undertake prescribing, medication reviews and de-prescribing on a regular basis, to understand the complex

issues surrounding stopping inappropriate medicines safely.

• Interactive sessions to exchange ideas and innovations.

Networking opportunities to connect with peers and colleagues.

Help your patients achieve type 2 diabetes remission - 3rd June 13:00—13:30 or 5th Jun 16:00—6:30 book here

GPN Celebration Event - Register Now! - 6th June 2025, 9:00—17:00 at Regents University London Register here The annual GPN celebration event is a great chance for Primary Care nurses across London to

• sustainability in primary care.

PRIMARY CARE

NURSES IN LONDON

NHS cervical screening programme webinar

Cervical Screening Administration Service (CSAS).

- 12 June 2025, full day, in person @ 30 Euston Square register here

- 12 June 2025 12:00—13:00 register here

The London City Health Conference

Domestic Abuse Training for Primary Care - July 2nd, 13:00—15:00 To enhance knowledge, skills and confidence in understanding Domestic Abuse (DA). Objectives: • Explore DA Concepts: Understand the different forms of domestic abuse (physical, emotional, psychological, economic, etc.).

• Legislative Framework: Apply relevant laws and legislation that address DA.

• Recognise Indicators: Identify signs of DA to improve detection & intervention.

• Prevalence Awareness: Be aware of the widespread nature and statistics related to DA.

• Community Impact: Understand how DA affects individuals, communities, and society, with a

someone who is, or simply want to learn more — this event is for you.

NWL Cervical Screening Forums - 30th July 13:00—14:00 get joining link here

- 9th July (session 1) and 16th July (session 2)

- 9th June (session 1) and 16th June (session 2)

- 12th Nov (session 1) and 19th Nov (session 2)

The aim of this session is to learn how to cultivate a culture of trust and collaboration exploring the role of psychological safety. Targeted strategies will focus on enhancing individual job satisfaction and team effectiveness. Find out more here: https://www.lmc.org.uk/events/2025-wellbeing-webinars-safe-practicepsychological-safety-and-job-crafting/

- 11th September, 12:00—13:30 book here

healthy-and-positive-communication/

the training available.

The London Faculty of Advancing Practice has organised three upcoming drop-in sessions to support advanced practitioners who are currently on the waiting list for the e-Portfolio (Supported) NAPC | National Association

A new 30-minute e-learning module, developed by NHS England's Healthcare Inequalities Improvement Programme and the Royal College of General Practitioners, informs GPs about the

PCN Leaders

Thursday, 5th June 2025

ONFERENCE 20

Pharmacy Educational Supervisor Training programme – available via eLFH **Useful links and Resources**

For some training we don't currently have training dates arranged, if this is training you would

NWL Training Hub holds a waitlist for both the multi-professional and GP Supervisor courses, if

you would like to attend please complete the relevant application form.

Complete the application form to be added to the waitlist for any future cohorts.

Complete the application form to be added to the waitlist for the next cohorts.

like please complete the relevant expression of interest form and we will be able to run training based on demand. Those who have expressed interest will also be notified when dates are

The Primary Care Systems Training team offer SystmOne and EMIS Web courses that are delivered using Microsoft Teams. Please see this flyer for the training schedule for May and August 2025. These courses can be booked via the NWL Learning Hub. Primary Care Systems Training Schedule May—August 2025

A simple guide to referring patients to the NHS type 2 Diabetes Path to Remission Programme

London PCN Leaders Conference - 5th June 9:00—16:30 book here in person @ Glazier Hall, SE1 9DD This conference aims to unite Clinical Directors, GP Partners and Network Managers from across London for a day of learning, collaboration, and networking. It offers a valuable opportunity to engage with inspiring speakers, exchange ideas, and explore the future of Primary Care Networks in London. The day will feature: • Insightful keynote presentations from leading figures in healthcare.

also balance the competing demands of their professional roles. Find out more here: https://

A CELEBRATION EVENT FOR ALL

Tickets are FREE for RCGP members. You can expect keynotes from prominent healthcare leaders including Professor Azeem Majeed, Dr Victoria Tzortziou-Brown and Professor Kamila Hawthorne, a panel discussion and workshops on pertinent topics including: digital transformation and the role of technology in daily general practice, • preventative health and population health management, workforce challenges and innovation, and

 Common challenges and solutions **Shine The Light on Sickle Cell** - 18th June, 10:00—14:00, in person @Anerley Town Hall, SE20 8BD book here Penge PCN invites you to Anerley Town Hall for an impactful event shedding light on Sickle Cell. Hear from a powerful guest speaker who lives with sickle cell and will share their personal journey. Meet NHS clinicians who will provide expert advice on managing symptoms, spotting early signs, and supporting loved ones. Enjoy light refreshments and connect with others in a supportive and welcoming environment. Whether you're living with sickle cell, caring for

Reflections from Living Wage Employers in primary care on implementing the real Living Wage

• The context in London to support local communities to thrive and survive

• Worker, business, patient and public health benefits to paying the real Living Wage

focus on the health and well-being of the child, victim, and perpetrator. To book on this training, please contact: nhsnwl.safeguardingtraining@nhs.net Please include your full name, role, trust/workplace, and contact details.

Additional Transgender Healthcare training dates

- 8th October (session 1) and 15th October (session2)

- 11th August (session1) and 18th August (session 2)

Clinical book here

Non-clinical book here

- 29th October 13:00—14:00 get joining link here Quarterly informative sessions to discuss NWL cervical screening uptake, challenges and strategies with everyone involved in the provision of the national cervical screening programme. This update is aimed for nurses, practice managers, administrative staff, practice cervical screening leads, PCN women health leads and anyone involved in the call/recall and appointment aspect of the programme.

Wellbeing webinar: Safe practice – psychological safety and job crafting

- 20th November, 12:00—13:30 book here

 Wrap-around learning events. **Workforce Planning & Transformation Training**

Training includes; • Workforce Intelligence Portal (WIP) Training • Demystifying Workforce Planning and Transformation Webinar

Wellbeing webinars: Safe patients – healthy and positive communication The aim of this session is to highlight and offer examples as to how patient safety and patient outcomes can be improved through effective teamwork and dynamics.

Other Training & Events - not run by NWL Training Hub **NHSE National Cardiac Webinar Series** - Various dates and sessions from the 2nd June, 16:00—17:00 book here

Wellbeing webinar: Caring for yourself - 5th June, 12:00—13:30 book here The aim of this session is to enhance participant self-awareness whilst empowering them with practical strategies. These strategies will not only allow them to care for their own wellbeing but

www.lmc.org.uk/events/2025-wellbeing-webinars-caring-for-yourself/

gather together to learn and network. A full agenda and a link to register for the event will be shared closer to the time, please do register now if you wish to attend, we look forward to REGISTER

The NHS cervical screening programme webinar will cover changes in respect of screening

intervals for the 25-49 year cohort, digitalisation of invitation and result letters, HPV self-

sampling, the transgender and non-binary opt-in workforce, as well as general updates from the

Polypharmacy and pharmacogenomics masterclass - 12th June, 12:00—13:30 book here Are you worried that you don't have a handle on pharmacogenomics and what it could mean for your prescribing? Imperial College Health Partners would like to invite you to learn about how pharmacogenomics could help to address problematic polypharmacy and how this could work in primary care practice in the future.

London Living Wage in Primary Care - Webinar

- 12th June 13:00—14:00 book here

The workshop will cover:

• What the real Living Wage is

Supporting primary care to deliver earlier diagnosis for suspected bowel cancer patients - 19th June 18:30—19:30 book here This session is hosted by Bowel Cancer UK and will cover: colorectal cancer, risk factors and red flag symptoms • Using FIT in symptomatic patients The diagnostic pathway and importance of earlier diagnosis.

You will need to be registered on the NWL Learning Hub to book. For further information or queries, contact CLH Training Hub at hcl.traininghub@nhs.net

• Integrated Workforce Planning and Transformation Masterclass Programme Find out more about the training offered and apply here or view this flyer for information about

Find out more here: https://www.lmc.org.uk/events/2025-wellbeing-webinars-safe-patients-

People Plan. It focuses on building capacity and capability in Workforce Planning and based People Functions; • Leading coordinated workforce planning using analysis and intelligence • Leading workforce transformation and new ways of working • Workforce Planning and Transformation Fundamentals Workshop • Fasterclass, a simulated Workforce and Transformation course

A new curriculum for Health Economics and value-based care training Various dates available up to the end of December 2025 for the following trainings: • Foundation training in Health Economic & Value-based Care Business case masterclass All details including dates and what you can expect from this training can be found on this flyer. This training aims to support local systems as we work together to deliver the vision of the NHS Transformation. It will help to prepare workforce and service leads to deliver two ICS outcome-